

Business Losses / Treatment of Corporate Income in Personal Injury Cases Jarrett Reaume, CPA, CA·IFA, CBV, CFF, CFE MDD Forensic Accountants



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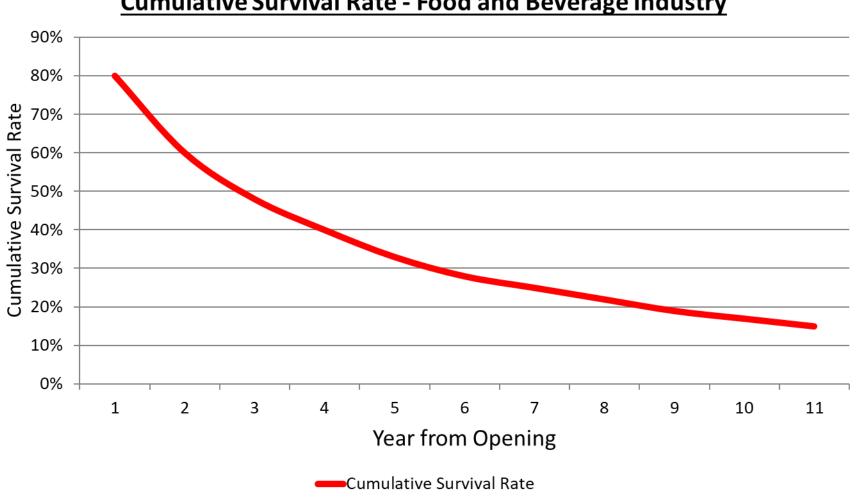
- Overview of the self-employed
- Owner profit
- Business loss calculation methods
- Critique points
- Documentation needs

Overview of the self-employed

Facts & Figures

- 98% of all businesses in Canada are *small businesses*
- 20% of the workforce is self-employed
- 48% of the workforce is employed at a small business
- 42% of Canada's GDP is derived from small business
- Self-employed persons work, on average, 15% more than employed persons

Source: Statistics Canada [2010]



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Cumulative Survival Rate - Food and Beverage Industry

Impact due to bodily injury

- Decline in sales?
- Increase in labour costs (e.g. replacement labour)?
- Both of the above?
- Can anything else be impacted?

Personal attributes

- Technical know-how
- Negotiating ability
- Efficiency
- Reputation
- Relationships
- Ownership



Legal form of business

- Sole proprietorship
- Partnership
- Corporation
- Does it matter?



Measurement

- Generally, owner profit is measured as business
 profits prior to owner salaries
- If a sole proprietor, owner profit = net income (assuming no discretionary expenses)
- If a corporation, owner profit = corporate net income + owner salary (assuming no discretionary expenses)

• Dividends are not an expense!



Discretionary expenses (examples)

- Wages to non-arm's length parties
- Rent
- Insurance
- Repairs & maintenance
- Motor vehicle



Difficulties

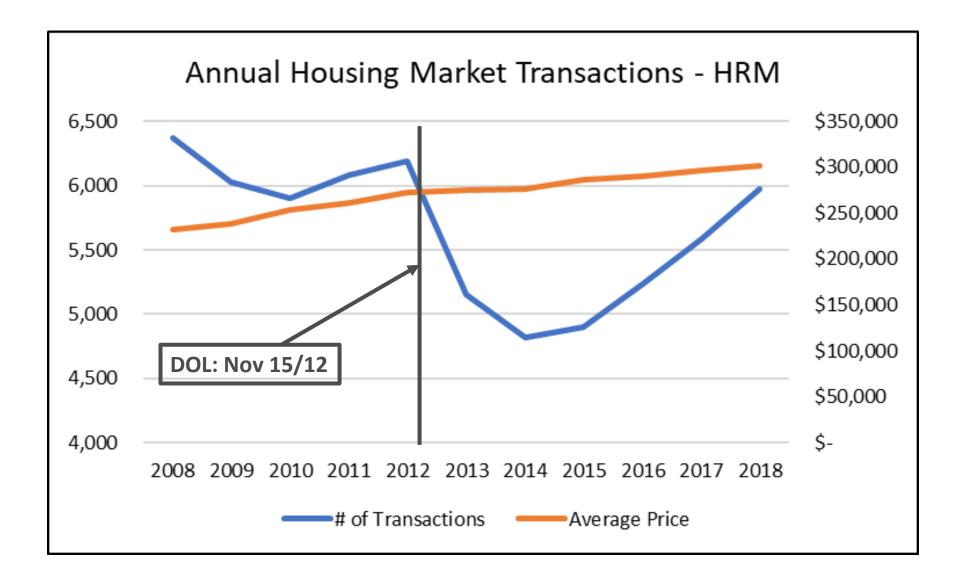
- Off-calendar yearends
- What is fair value (e.g. arm's length wage)?
- Who knew what, when? (e.g. "I don't know, my accountant prepared my taxes")
- Unreported income

Business loss calculation methods

Before-and-after method

- Compares business results prior to the incident ("Before") to those subsequent to the incident ("After")
- Main advantage: easy to perform, easy to understand
- Main disadvantage: assumes any difference is due to the incident
- What may be appropriate for an employee may be inappropriate for a self-employed person



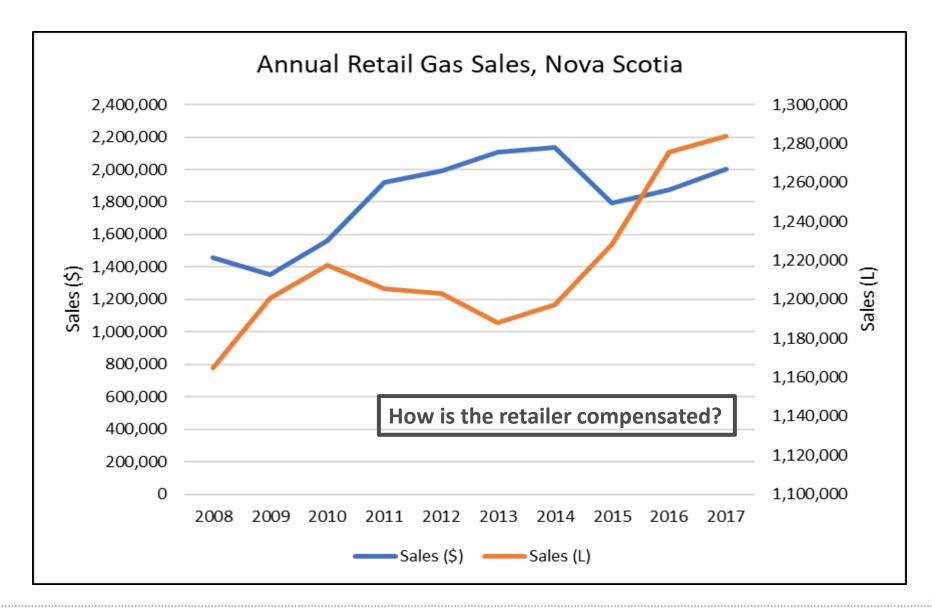




Yardstick method

- Projects results using a "base period" combined with industry measures or comparable businesses
- Main advantage: can become scientific and precise
- Main disadvantage: not all businesses are created equally
- Most suitable for businesses where profits are mostly tied to external factors

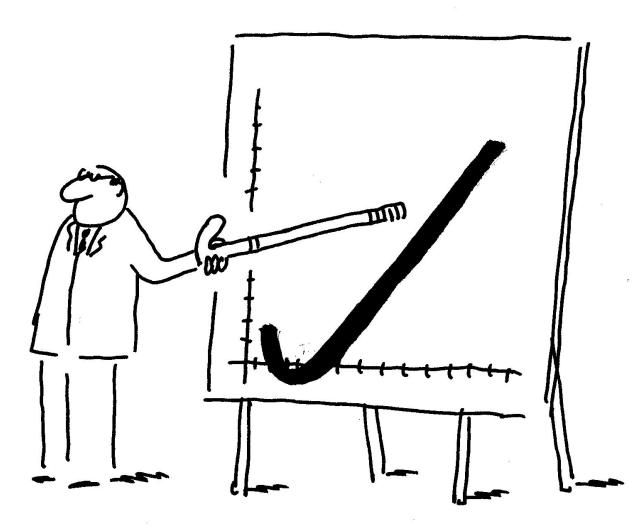




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Projection/forecast method

- Relies on company-specific forecasts (e.g. business plan), perhaps with adjustments
- Main advantage: emphasis on company specific factors
- Main disadvantage: it can be difficult to predict the future 🛞
- When/why was the projection/forecast prepared, and how has the subject-business performed to date?



Critique points

Double counting

- "During my time off work, my company lost \$100,000 in sales <u>and</u> I was unable to draw my usually salary of \$50,000... so, you owe me \$150,000!" – Mr. Self-Employed
- What's wrong with this statement?



Valuation based on hours

- "The Plaintiff advised that, on average, he works a combined 60 hours per week in his business. Job Bank (www.jobbank.gc.ca) reports that HVAC technicians earn, on average, \$37 per hour and, therefore, we calculate projected normal income as \$115,440 per annum (\$37x60x52)."

 Ms. Plaintiff Expert
- What's wrong with this analysis?

Factors unrelated to the incident

• "Comparing the Plaintiff's average net income during the pre-MVA years 2011 to 2013 of approximately \$48,000 to her actual net during the post-MVA years of 2014 and 2015 of \$7,360 and \$670, respectively, we calculate an income loss of approximately \$88,000."

- ABC Expert Firm

• What's wrong with this analysis?



	Year					
Description	2011	2012	2013	2014	2015	
Revenue	\$275,000	\$268,500	\$280,000	\$237,500	\$240,000	
Cost of Sales	173,250	171,840	182,000	166,250	170,400	
Gross Margin	101,750	96,660	98,000	71,250	69,600	
	37.00%	36.00%	35.00%	30.00%	29.00%	
Expenses:						
Wages	27,500	29,535	25,200	35,625	38,400	
Professional Fees	5,000	5,000	5,000	5,000	5,000	
Office	12,500	12,750	13,005	13,265	13,530	
Interest	5,000	6,000	6,500	10,000	12,000	
Total Expenses	50,000	53,285	49,705	63,890	68,930	
Net Income	\$ 51,750	\$ 43,375	\$ 48,295	\$ 7,360	\$ 670	

Info from T2125s (Personal Tax Returns):



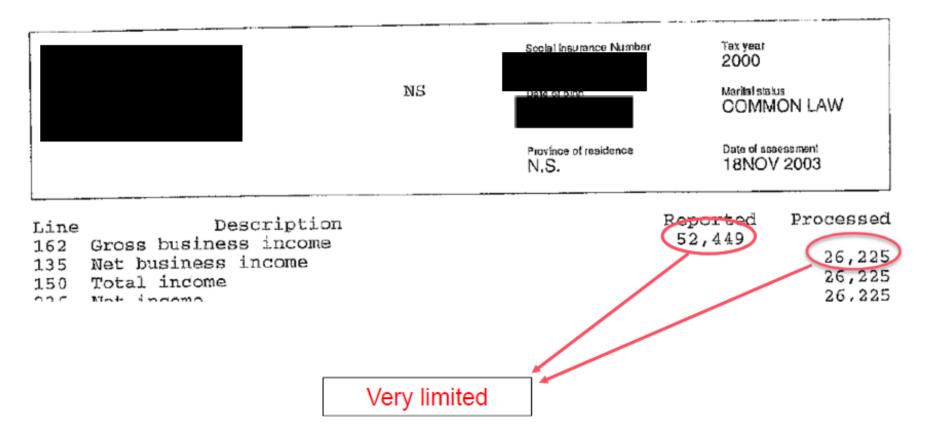
Documentation needs

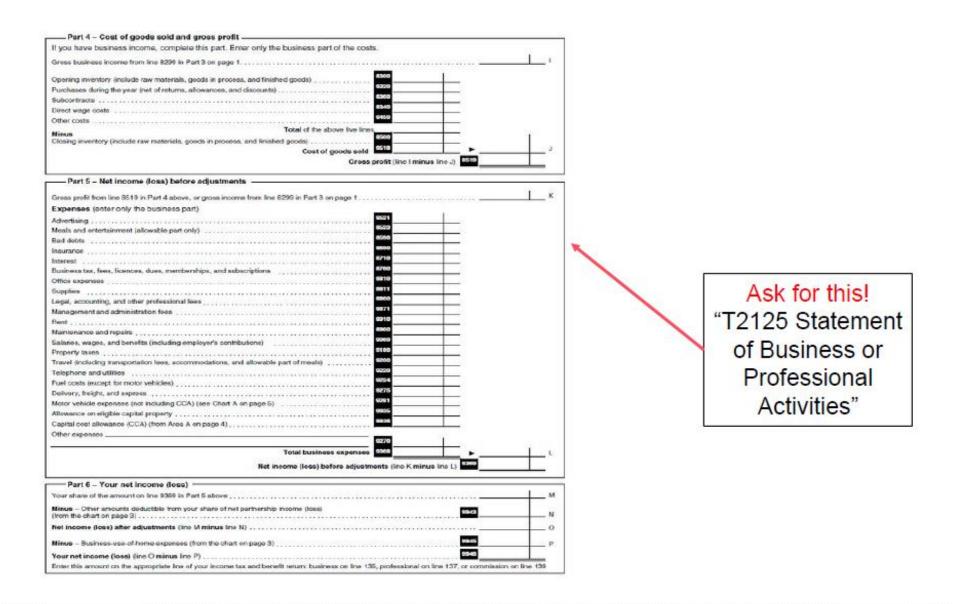
Sole proprietor

- Complete personal income tax returns with form T2125
 This is not what the CRA gives you
- Notices of Assessment or Income Tax Return Information-Regulars (ITRs)
 - ITRs tend to be more detailed and reliable

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Income Tax Return Information-Regular





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- Same information for sole proprietor, plus:
- Complete corporate income tax returns with Schedules 9, 50, 100 and 125
- Corporation Notices of Assessment
- Owner's T4s



RELATED AND ASSOCIATED CORPORATIONS (2011 and later tax years)

 Name of corporation
 Business number
 Tax year end

 Year
 Month
 Day

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· Complete this schedule if the corporation is related to or associated with at least one other corporation.

• For more information, see the T2 Corporation Income Tax Guide.

	Name	Country of residence (other than Canada)	Business number (see note 1)	Relationship code (see note 2)	Number of common shares you own	% of common shares you own	Number of preferred shares you own	% of preferred shares you own	Book value of capital stock
	100	200	300	400	500	550	600	650	700
1.									
2.									
3.									
4.									
5.									



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Canada Revenue Agence du revenu Agency du Canada

SHAREHOLDER INFORMATION (2006 and later tax years)

Name of corporation	Business Number	Tax year-end			
		Y	car	Month	Day

All private corporations must complete this schedule for any shareholder who holds 10% or more of the corporation's common and/or preferred shares.

		Provide only one number per shareholder				
	Name of shareholder (after name, indicate in brackets if the shareholder is a corporation, partnership, individual, or trust)	Business Number (If a corporation is not registered, enter "NR")	Social insurance number	Trust number	Percentage common shares	Percentage preferred shares
	100	200	300	350	400	500
1.						
2.						
3.						
4.						
5.						



Account	Description		Amount (\$)	
8299	Total revenue		139,237	
8089	Total sales of goods and services	5 C	139,237	
8000	Trade sales of goods and services		139,237	
8518	Cost of sales		30,646	
8300	Opening inventory		5,715	
8320	Purchases / cost of materials		20,17	
8360	Trades and sub-contracts		3,900	
8450	Other direct costs			
8500	Closing inventory		-430	
8519	Gross profit / loss		108,591	
9367	Total operating expenses		88,590	<u> </u>
8520	Advertising and promotion		1,862	Cabadulaa 105
8522	Donations		. 40	Schedules 125
8670	Amortization of tangible assets		3,353	
8690	Insurance		1,266	(income
8710	Interest and bank charges		160	
8711	Interest on short term debt		2,132	statement) & 10
8714	Interest on long term debt		5,008	
8716	Credit card charges		1,592	(balance sheet)
8760	Business taxes, licences and memberships	· · · · · ·	5,104	
8811	Office stationery and supplies		3,597	
8812	Office utilities		4,817	
8861	Legal fees		4,513	
8862	Accounting fees		5,350	
8871	Management and administration fees		818	
8876	Training expense		295	
8911	Real estate rental		30,800	
9010	Other repairs and maintenance			
9013	Security		135	
9060	Salaries and wages		15,880	
9180	Property taxes		493	
9200	Travel expenses		518	
9201	Meetings and conventions		. 3\$3	
9368	Total expenses		119,236	
9369	Net non-farming income		20,001	



Any business

- Monthly sales
- Monthly payroll
- Projections/forecasts (and when/why prepared)
- Lending agreements



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Buffet Lunch (12:00-12:15pm) Food and Beverage Area

Keynote Speech with Peace by Chocolate Founder and CEO, Tareq Hadhad (12:15pm-1:05pm) Argyle Suite

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These materials are intended to provide brief informational summaries only of legal developments and topics of general interest.

These materials should not be relied upon as a substitute for consultation with a lawyer with respect to the reader's specific circumstances. Each legal or regulatory situation is different and requires review of the relevant facts and applicable law.

If you have specific questions related to these materials or their application to you, you are encouraged to consult a member of our Firm to discuss your needs for specific legal advice relating to the particular circumstances of your situation.

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